

Management Accounting

Spring 2025

TA Pedro Perdigão - pedro.perdigao@novasbe.pt

Practical Class #12

Agenda

01

Exercise 31

The Alcoólica Company

O1 Exercise 31

The Alcoólica Company

UROH VS OROH

- 1. Under-recovery of OH: current OH > allocated OH (means we actually spent more than budgeted)
- Expense of the current accounting period in the P&L (- negative sign in the P&L)
- 2. Over-recovery of OH: current OH < allocated OH (means we actually spent less than budgeted)
- Reduction in the expenses of the current accounting period in the P&L (+ positive sign in the P&L
- → When we are doing the P&L using Full Costing Based on Budgeted Activity, in UROH, we must take into account the difference between the actual MFC and the Budgeted MFC

Cost-Volume-Profit Analysis

More Useful Formulas:

Profit = (Expected Sales_{units} − BEP_{units}) * CM_{un}

$$Profit = (Expected Sales_{€} − BEP_{€}) * CM_{\%}$$

$$CM_{\%} = \frac{Contribution Margin}{Sales Revenues}$$