Group 1- 2.5 Points

The Drink-Diet Company manufactures two goods (Diet Orange Juice and Green Tea). The company sells the products in tons for other companies that carry out the labelling and packaging.

The manufacturing process is the following:

Direct materials (Oranges and Green Tea Leaves) are processed in the Crushed homogeneous cost pool, resulting in semi-products that pass over to the Mixer homogeneous cost pool. Here, the semi-product is mixed with water to get the final product. The main difference between the two diets is the materials used in production.

The Company also has two more homogeneous cost pools: Maintenance and Power generator.

Accounting elements from the month of April:

1 - Activity of the homogeneous cost pools

| Users \ Suppliers | Power Generator | Crushed | Mixer |
|-------------------|-----------------|---------|--------|
| Maintenance | 3 000 | - | - |
| Power Generator | - | - | - |
| Crushed | 7 000 | - | - |
| Mixer | 20 000 | - | - |
| Diet Orange Juice | - | 200 | 100 |
| Green Tea | - | 200 | 400 |
| TOTAL | 30 000 kw | 400 Mh | 500 Mh |

The Maintenance Homogeneous Cost Pool attributes 30% of its activity to the Power generator, 50% to Crushed and the remaining value to the Mixer Homogeneous Cost Pool.

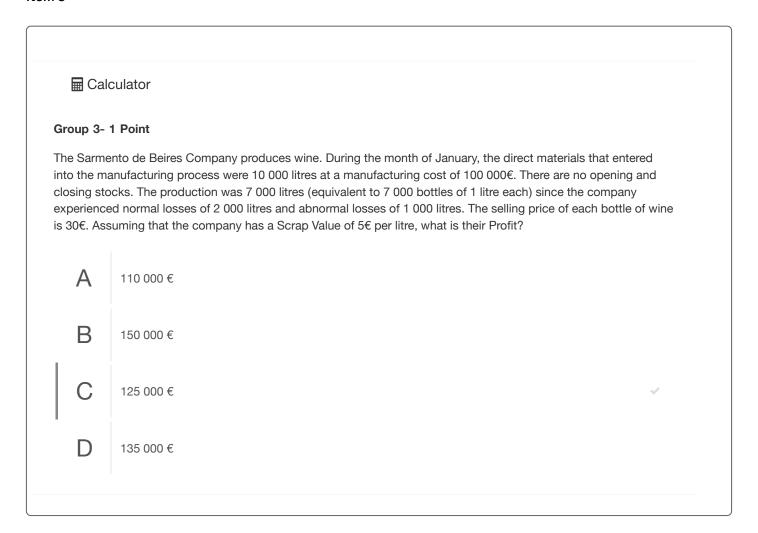
2 – Direct costs (in Euros) of the homogeneous cost pools:

| Maintenance Power Genera | | Crushed | Mixer |
|--------------------------|--------|---------|--------|
| 1 000€ | 6 975€ | 5 000€ | 6 025€ |

Knowing the Company uses the simultaneous equation method, the total Maintenance department cost is: 1 750 € В 1 000 € 1 697,5 € 1 095,5 € Ε None of the others. Knowing that if the company uses an unknown allocation method and the total cost of the Mixer is 11 477,38 €; the total cost of Crushed is: 7 522,62 € В 6 522,62 € 5 722,62 € \Box 6 722,62 € Ε None of the others.

Group 2- 1 Point Job Costing System applies when...? A Masses of identical units are produced, so it is unnecessary to assign costs to individual units to output. B Each unit of product or service produced is unique so the cost of each unit must be calculated separately. C The output of the manufacturing departments is homogenous. D The company uses a single fixed overhead rate to allocate costs across all production units.

Item 3



■ Calculator

Group 4- 3 Points

The COTSY Company manufactures Product A which is sold in the domestic market.

Concerning January 2023, the following P&L were prepared using 3 different cost accumulating systems:

| Description (in Euros) | Α | В | С |
|------------------------|---------|---------|---------|
| 1. Sales | 652 500 | 652 500 | 652 500 |
| 2. Costs | 618 500 | 629 500 | 624 500 |
| 3. Profit before taxes | 34 000 | 23 000 | 28 000 |

Other information:

Actual production

15 000 units

• Practical capacity of production

33 000 units

• Opening stock of finished goods

0 litres

• Under-recovery of overheads using Full Costing Based on Practical Capacity = 180 000 €

The cost accumulation system used in each P&L is:

Note: TFC = Total full costing, FCPC = Full costing based on practical capacity and VC = Variable costing

A-TFC, B-VC, and C-FCPC

A-FCPC, B-VC, and C-TFC

C A- VC, B- FCPC, and C- TFC

None of the others.

| - | The units of closing stocks of finished goods are: | | |
|---|--|---------------------|--|
| | A | 500 units | |
| | В | 5 000 units | |
| | С | 18 000 units | |
| | D | 11 000 units | |
| | Е | None of the others. | |
| | | | |



Group 5- 1.5 Points

A furniture factory produces three types of tables: small, medium and large. Information on each is as follows:

| Values per unit | Small | Medium | Large |
|---------------------------------|-------|--------|-------|
| Selling price | 150 € | ? | 745 € |
| Manufacturing fixed cost | 100 € | 150 € | ? |
| Manufacturing variable cost | ? | 50 € | 120 € |
| Non-manufacturing variable cost | 5€ | ? | 50 € |
| Profit per table | ? | ? | ? |

| | Small | Medium | Large |
|-------------------------------|-------|--------|-------|
| Demand in units | 150 | 120 | 100 |
| Machine Hours needed per unit | 20 | 40 | 100 |

The company has a capacity constraint of 2 880 MH.

Nevertheless, provided that all MH available are allocated, the operating profit of the firm is the same, regardless of the production mix.

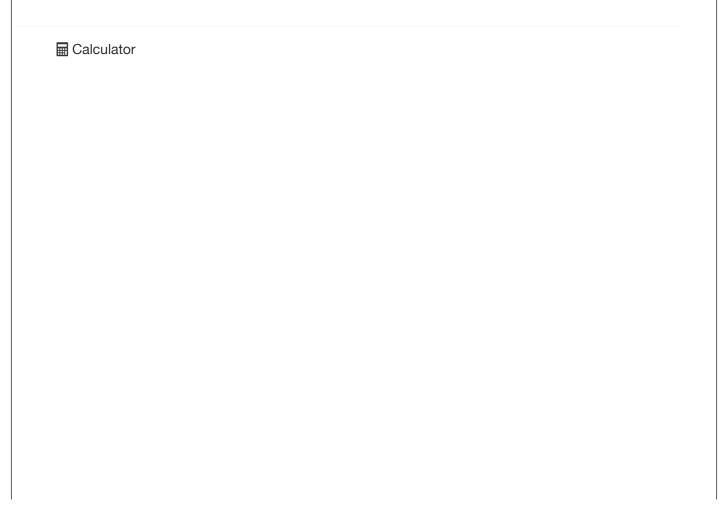
Therefore, the unit manufacturing variable cost of the Small table is:

Note: Manufacturing fixed costs were allocated to the products on the assumption that total demand would be met by production.

| A | 30 € | ~ |
|---|---------------------|---|
| В | 35 € | |
| С | 40 € | |
| D | 45 € | |
| Е | None of the others. | |

| Gro | up 6- ⁻ | 1 Point | |
|------|--------------------|---|--|
| Whic | ch of th | ne following options is a possible cause for an unfavorable Sales Margin Volume Variance? | |
| | Α | Unexpected decrease in market demand due to economic recession. | |
| | В | Unexpected increase in selling prices. | |
| | С | Increase in market demand as a result of lower selling prices. | |
| | D | None of the others. | |
| | | | |

Item 7



Group 7- 3 Points

The Flavor Restaurant, which belongs to a restaurant chain, had a loss of 8 400€ in February due to a decrease in meals served, although the actual selling price per meal remained as expected.

The actual and forecast information related to February is as follows:

| | Actual | Static Budget |
|---------------------|-----------|---------------|
| Sales | 64 000 € | 80 000 € |
| Ingredients | 28 000 € | 23 000 € |
| Personnel costs | 14 400 € | 18 000 € |
| Contribution margin | 21 600 € | 39 000 € |
| Fixed costs | 30 000 € | 30 000 € |
| Operating profit | - 8 400 € | 9 000 € |

Other relevant information:

- The ingredients usage variance was 0€.
- The purchase of the ingredients has to be done internally, at the purchasing price set by the managing director of the restaurant chain.
- The expected wage rate per hour paid to personnel is 10€; however, this rate increased by 20% per hour, because there is a shortage of this kind of workers in the market.

The ingredient price variance is:

| Α | 6 600 € Unfavourable | |
|---|----------------------|---|
| В | 9 600 € Unfavourable | ~ |
| С | 6 000 € Unfavourable | |
| D | 5 000 € Unfavourable | |
| Е | None of the others. | |

| Т | The personnel costs efficiency variance is: | | |
|---|---|------------------------------|--|
| | Α | 0 € Favourable | |
| | В | 2 400 € Favourable | |
| _ | С | 700 € Favourable | |
| | D | 3 600 € Favourable | |
| | Е | None of the others. | |
| Т | he sales | s margin volume variance is: | |
| | Α | 17 400 € Unfavourable | |
| | В | 7 800 € Unfavourable | |
| | С | 7 000 € Unfavourable | |
| | D | 16 000 € Unfavourable | |
| | Е | None of the others. | |
| | | | |

Group 8- 1.5 Points

Which direct material price per unit must be used to calculate the direct material usage variance? The budgeted/standard or the actual? Why?

Budgeted/Standard Price

To isolate the effect of changes in the volume of DM consumed from changes in the price of the DM. (If the actual price was used there would be 2 sources of variance)

0 / 100 Word Limit

Group 9- 2.5 Points

The Old Company manufactures product X. The following data is available for the next period:

| Selling price per unit | 10 € |
|-------------------------------|-------------------------|
| Units variable cost | 5,5 € |
| Fixed manufacturing costs | 400 000 € |
| Sales commission | 5% of the selling price |
| Fixed non-manufacturing costs | 150 000 € |
| Expected sales | 175 000 units |

9.1 By how much sales may decrease in the next period before a loss occurs?

ANSWER ON PAPER

Now assume that the marketing manager could also approve an advertising campaign for the next period.

Compared with the situation before, the break-even point would increase by 25 000 units.

9.2 What is the amount that must be spent on the advertising campaign?

ANSWER ON PAPER

0 / 1 Word Limit

■ Calculator

Item 10

■ Calculator

Group 10- 3 Points

Company BESTSELLER is a new company that plans to start its activity in year N+1. Its cash budget for year N+1 is the following:

| Description | Semester 1 | Semester 2 | Balance Sheet | Sales collection period |
|----------------------------------|---------------|-----------------|------------------|--------------------------|
| Receipts | | | | |
| Sales of product A | 60 000 € | ? | 75 000 € | 90 days |
| Sales of product B | ? | 181 250 € | 50 000 € | 45 days |
| <u>Payments</u> | | | | Suppliers payment period |
| Purchases of Direct Materials | 35 000 € | 50 416,(6) € | ? | 60 days |
| Variable conversion costs | 14 000 € | ? | 20 000 € | 75 days |
| Fixed conversion costs | ? | 30 000 € | 5 000 € | 30 days |
| Non-manufacturing costs | ? | 32 500 € | 2 500 € | 15 days |

Other relevant information:

- · The company uses total full costing;
- There are no working-in-progress stocks;
- Opening stocks are:
 - Finished goods: 0 unitsDirect materials: 0 tonnes
- · Closing stocks are:
 - o Finished goods: 1 month of annual sales
 - o Direct materials: 1 month of annual purchases
- Annual depreciation is:
 - o Manufacturing: 17 500 €
 - Non-manufacturing: 20 000 €
- The company's activity (production, sales, purchases and cost centres) is regular only within each semester;
- For simplification reasons, assume that there is no VAT under any of the items presented in the table above.
- The company contracted a loan on the 1st June of N+1 with a principal amount of 100 000 €, annual interest payments of 7.5% and a maturity of 5 years.
- Assume that all months have 30 days.
- **10.1** Based on Total Full Costing, compute the estimated consumption (in euros) of direct materials in year N+1.

ANSWER ON PAPER

10.2 Based on Total Full Costing, compute the Operating Profit to consider in the Budgeted Profit and Loss Account of year N+1;

[Note: Assume that the budgeted consumption of direct materials for year N+1 is 100 000 €]

ANSWER ON PAPER

| 0 / 1 Word Limit |
|------------------|

Group 9

9.1) (1.5 Points)

$$SM = (Sales - BEP) / Sales = 1 - 137 500/175 000 = 21.43\%$$

9.2) (1 Point)

BEP = (FC + Advertising Spend)/ CM Unit

- ⇔ 137 500 + 25 000 = (550 000€ + Advertising Spend) / 4€
- ⇔ Advertising Spend = 100 000€

Group 10

10.1) (2 Point)

Closing DM = 1/12 Purchases DM

Opening DM + Purchases DM - Consumption DM = Closing DM

- ⇔ 0 + Purchases DM Consumption DM = Closing DM
- ⇔ 101 875€ Consumption = 1/12 * 101 875€
- ⇔ Consumption = 93 385,42€

10.2) (1 Points)

[Working In Months]

Sales Product A = 60 000€ * 6/3 + 75 000€ * 6/3 = 270 000€ Sales Product B = 50 000€ * 6/1.5 (181 250€ - 50 000€ * 4.5/1.5) * 6/1.5 = 325 00€

Consumption DM's = 100 000€

VCC = 14 000€ * 6/3.5 + 20 000€ * 6/2.5 = 72 000€

FCC = $5\ 000$ € * $6/1 + (30\ 000$ € $-5\ 000$ *5/1)* $6/1 = 60\ 000$ €

NMC = 2500€ * 6/0.5 + (32500€ - (2500€ * 5.5/0.5)) * <math>6/0.5 = 90000€

COGM = DM + VCC + FCC + MOH (Depreciation) = 249 500€

| Sales | 270 000€ + 325 000€ | 595 000€ |
|-------------------------|-----------------------|--------------|
| COGS | 12/13 * COGM | 230 307,69€ |
| Gross Profit | | 364 692,31€ |
| NMC (inc. Depreciation) | 90 000€ + 20 000€ | 110 000€ |
| EBIT | | 254 692, 31€ |
| Financial Expenses | 100 000* 0.075 * 7/12 | 4 375€ |
| PBT | | 250 317,31€ |