HR, Compliance & Marketing

Abrao Kulaif | Week 9
Principles of Management | 2025



To recap

Revenue generation no longer falls primarily on the sales department, it's a collective effort where the entire organisation needs to be aligned across multiple functions from sales to marketing to customer success.



To recap

6 key concepts:

- Market
- Ideal Customer Profile (ICP)
- Value Proposition
- Offer
- Messaging
- Positioning

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RISKS & CHALLENGES?

- Talent Acquisition and Retention
 - Employee Engagement
 - Diversity and Inclusion
 - Employee Well-being
- Globalization and Remote Work
 - Leadership Development
 - Performance Management

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- 2. How to enforce contract fulfilment?
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Individual vs. Team incentives (?)

A way to align incentives with the team: STOCK OPTIONS

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Stock options are a form of compensation that gives employees the right to buy company shares at a predetermined price (the strike price) after a set period (vesting period).

If the company's stock price rises above the strike price, employees can profit by exercising their options and selling the shares at a higher market value.

A way to align incentives with the team: STOCK OPTIONS

The reasoning...

- Attracting & Retaining talent: compensation package + long-term commitment (vesting).
- Alignment of interests: employees acting as owners, working towards company success.
- Cash Flow advantage: reduces immediate salary burden.

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In practice...

- ✓ Grant date: employees receive options to buy shares at a fixed price (= strike price).
- Vesting period: employees must stay in the company for a set time to earn their options.
- Exercise: once vested, employees can buy shares at the strike price.
- Liquidity event: employees can cash out via IPO, acquisition, round or private sale.

A way to align incentives with the team: STOCK OPTIONS

Challenges...

- ✓ Valuation risks: if stock price drops, options may become worthless.
- Tax implications: capital gains tax vs. ordinary income tax considerations.
- Fairness and perception: not all employees value stock options equally.

Art and science of choosing target markets and getting, keeping, and growing customers through creating, delivering, and communicating superior "customer value".

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Value is created by meeting customer needs. Thus, a firm must define itself <u>not by the product/service it sells</u> but by the customer <u>benefit</u> provided.

APPLE as an example of customer benefit provided:

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- iPod was launched as user-friendly portable music player
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- ✔ Brand perception: shifted from technology to a lifestyle brand, associated with innovation, simplicity and UX

The 4 P's of Marketing:

- Product: design and features
 - Price: pricing policy
 - Promotion: advertisement
- Placement: distribution strategy

The 5 C's of Marketing:

- Customers: what needs?
- Company skills: what special competences do we have to meet those needs?
 - Competition: who competes with us?
 - Collaborators: who can we collaborate with and how?
- Context: what cultural, tech and legal factors limit what is possible?

VALUE = WHAT + HOW

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e.g. a can of Coca-Cola can be sold at a large retailer in 24 pack for \$5.99 (\$0.25 a can) or for \$2 for a chilled single serve through a vending machine

Current scenario / the trend:

- Digital marketing
- Brand management
- Content marketing

Coca-Cola as an iconic example for "digital marketing"

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- "share a coke" campaign
- Engage consumers to share emotional connection with the brand
- Personalization, user-generated content, digital integration, social media engagement

Red Bull as an example for "content marketing"

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Content creation beyond the product











Compliance in business refers to the adherence to laws, regulations, and industry standards that govern the operations of an organization. Compliance is critical for maintaining the trust of stakeholders, mitigating legal risks, and sustaining a positive reputation in the marketplace.

- Legal compliance
- Regulatory compliance
 - Ethical standards
- Data protection and privacy
 - Financial compliance
 - Employee practices

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financial manipulations and accounting irregularitiesfailure of internal and external auditors to detect these practices

To come:

Risk management & Treasury

See you on next session:)